

**Committee:** Council

**Agenda Item**

**Date:** 27 February 2014

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**Title:** The Corporate Plan 2014-19 and Corporate Risk Register

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Item for decision

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## Summary

1. The corporate plan is updated annually. Last year's plan melded the achievements of the previous 6 years with the changing demands being placed on the Council by setting new directions and priorities. The key themes remain: Low Tax, High Quality, Responsibility and Prosperity. The Plan retains its simplicity by being presented on a single page, with the overall goal of the Council now being "The Low Tax and High Quality Council".

## Recommendations

2. That the draft Corporate Plan for 2014-19 and Corporate Risk Register be approved.

## Financial Implications

3. Any financial implications resulting from actions or projects in the corporate plan are identified in the budget, MTFs and divisional plans

## Background Papers

4. The following papers were referred to by the author in the preparation of this report and are available for inspection from the author of the report.

None

## Impact

- 5.

Communication/Consultation	The plan is derived from ongoing actions in the 2012-13 corporate plan, which was itself the subject of community engagement, the budget consultation earlier this year and the Conservative Group manifesto for the 2011 local elections, which is a mandate for many of the actions.
Community Safety	Any community safety implications resulting from actions or projects in the corporate

	plan will be identified in the service plans
Equalities	An EQIA is commenced. Any equalities implications resulting from actions or projects in the corporate plan will be identified in the service plans. The corporate plan can be made available in Braille, larger print or translated on request
Health and Safety	Any health and safety implications resulting from actions or projects in the corporate plan will be identified in the service plans
Human Rights/Legal Implications	There are no human rights implications. Any legal implications resulting from actions or projects in the corporate plan will be identified in the service plans
Sustainability	Any sustainability implications resulting from actions or projects in the corporate plan will be identified in the service plans. Copies of the new-format corporate plan can easily be printed. The plan will be made available via the website.
Ward-specific impacts	Any ward-specific impacts resulting from actions or projects in the corporate plan will be identified in the service plans.
Workforce/Workplace	Any workforce implications resulting from actions or projects in the corporate plan will be identified in the service plans.

## Situation

6. The corporate plan sets out the priorities for the council over the next 12 months and beyond. These priorities were identified through contemporaneous consultation over the budget and are among the issues that matter most to the community. The plan builds on the directions set in the previous Corporate Plan but also seeks to address the priorities of central government..
7. From 2007 to 2013 the Council focused on four priorities - finance, partnerships, people and environment. In 2013 these were subsumed within the new priorities of low taxation, high quality, responsibility and prosperity, with the overall goal being "The Low Tax High Quality Council". These themes are brought forward for the 2014-15 Plan.
8. The Council continues to have an enviable record. For example, over the last year, Council Tax was cut by 1%, and a further cut of 2% is proposed this year. Indeed there has not been a Council Tax increase in Uttlesford since 2010. Uttlesford has come out as the 2<sup>nd</sup> best place to live in the country in a Halifax Survey, we have one of the best financial settlements of any council in the country, our approach to assets of community value was commended by Don Foster MP, the Under Secretary of State for Communities, when he visited the District in the summer, and our overall approach was given high

profile when Brandon Lewis MP, the Local Government Minister, visited us in March. Exceptionally, none of our services are outsourced.

9. The Government's priority is encouraging growth. All the localism initiatives remain but these are now to be focused on achieving growth, or at least not hindering it. The new plan reflects this change in emphasis by enhancing actions under the theme of prosperity, including playing a greater role in the South East Local Enterprise Partnership and the London Stansted Cambridge Corridor Consortium. Financial prudence remains at the heart of the plan and indeed at the heart of the culture of the whole organisation. And to this end we will be planning for a future in which there will be little or no government core funding. Although money is tight public expectations remain high. The Plan sets the framework for addressing these issues. The reduction of the burden of Council Tax on our residents will help them manage tight budgets in these times of austerity.
10. During the coming year we expect The Lodge in the grounds of the Council Offices to be used for DWP Job Centre training, the Volunteer Centre Uttlesford will be moving in, the museum store will open at Shire Hill and of course, the Tour de France will be passing through the District.
11. Pathways to implementation of the Plan will be set out in service plans, which will be monitored by the Corporate Management Team, and reported as necessary to the Performance and Audit Committee in the quarterly performance reports. This is in line with current practice.
12. A Corporate Risk Register accompanies the plan and will be amended and updated by the Performance and Audit Committee.

## Risk Analysis

Risk	Likelihood	Impact	Mitigating actions
The corporate plan fails to be published and the council proceeds with its work without clear direction	1	3	Performance management framework in place. Service plans produced and targets set for performance indicators. Budget and MTFS prepared in conjunction with Plan. The corporate plan ties all this information together providing coherent direction for the council in the year ahead.

1 = Little or no risk or impact

2 = Some risk or impact – action may be necessary.

3 = Significant risk or impact – action required

4 = Near certainty of risk occurring, catastrophic effect or failure of project.